



MAGNUS MANDERSSON

HEAD OF GLOBAL SERVICES AND
EXECUTIVE VICE PRESIDENT



- 1 TELECOM MARKET TRENDS
- 2 OUR SERVICES BUSINESS
- 3 EXTENDING OUR COMPETITIVE ADVANTAGE

GLOBAL MARKET TRENDS

WITH IMPACT ON TELECOM SERVICES

Market Trends

Mobile Broadband



New revenues and
cost competitiveness



Consolidation
and simplification



Telecom Services Opportunities

Mobile Broadband

Network Modernization and Optimization
Proactive Support

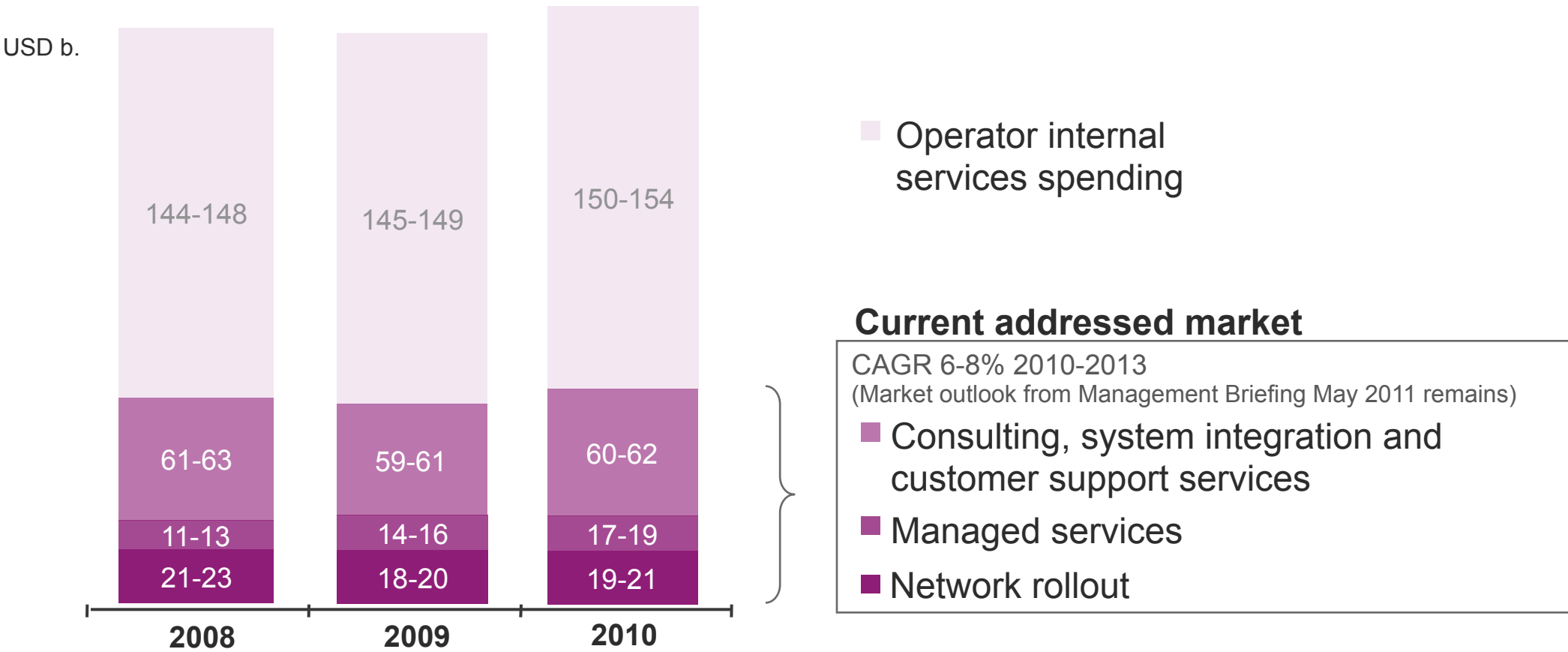
Managed Services

Operational and process consulting
Network performance

OSS/BSS Transformation

Introduce and optimize new services
End user experience

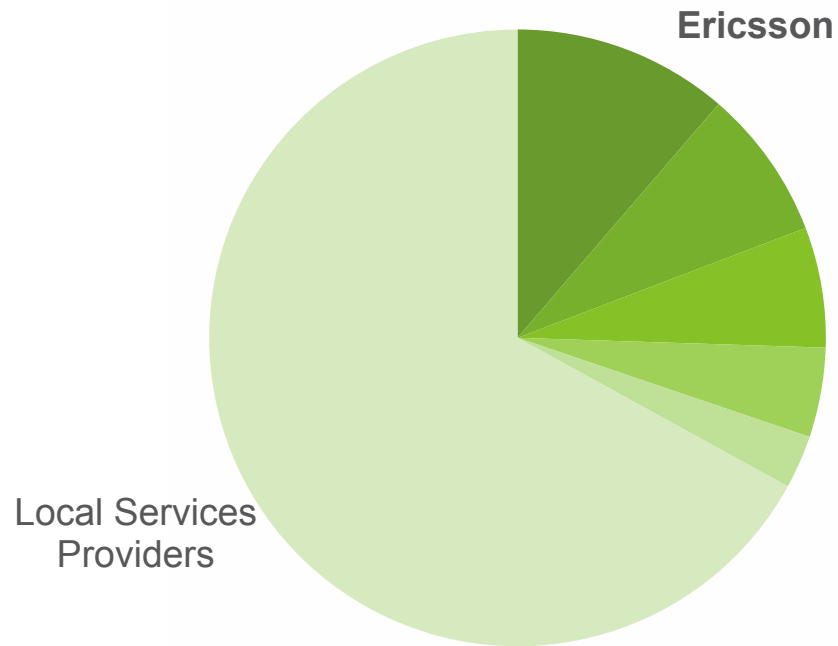
TELECOM SERVICES MARKET



Ericsson more than 11% market share

TELECOM SERVICES LANDSCAPE

Telecom Services Market Share 2010



Source: Company annual reports, Ernst & Young estimates, Ericsson estimates (excl. operator internal spend).

Characteristics

- › Fragmented market - many smaller local suppliers
- › Partnerships - global and local suppliers
- › Centralized customer procurement focus on global suppliers
- › Ericsson market leader with 11% market share
 - 40% larger than closest competitor

Ericsson

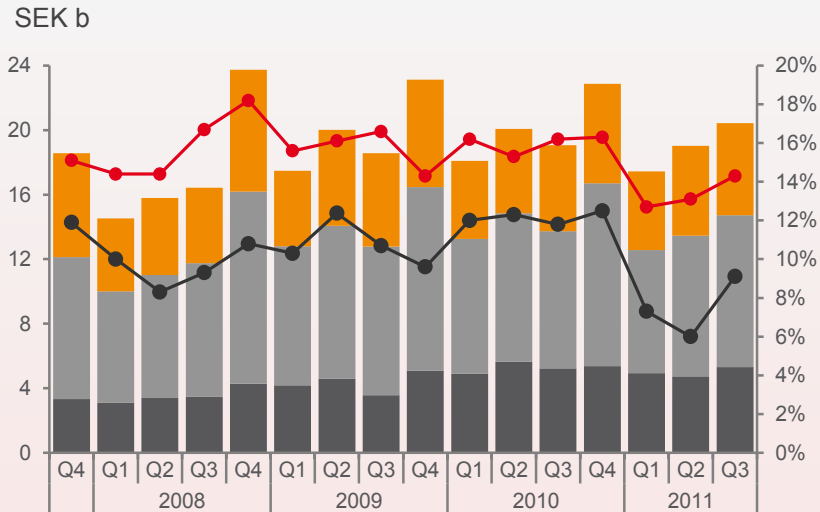
- › Industrialization creates global economies of scale
- › Optimized mix of global expertise and local competence
- › Local presence enables reliable local partnerships
- › Best practice tools, methods and processes
- › Business foundation built on profound telecom competence
- › Growth opportunities – 2/3 local services providers

Ericsson undisputed market leader



2 OUR SERVICES BUSINESS

GLOBAL SERVICES FINANCIALS 3Q 2011

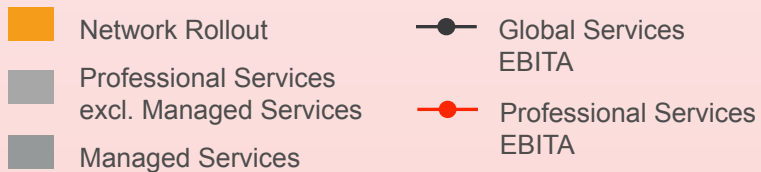


Global Services EBITA margin

3Q11	9%
3Q10	12%
2Q11	6%

Global Services sales

3Q11	SEK 20.4 b
Y/Y	+7%
Q/Q	+7%



> Professional Services sales +13% YoY in local currencies

- Managed Services +8% YoY currency adjusted
- 14 new managed services contracts of which 6 expansions or extensions
- 4 significant systems integration contracts in OSS/BSS, service delivery platform and data center projects

> Network Rollout sales +7% YoY, +3% QoQ

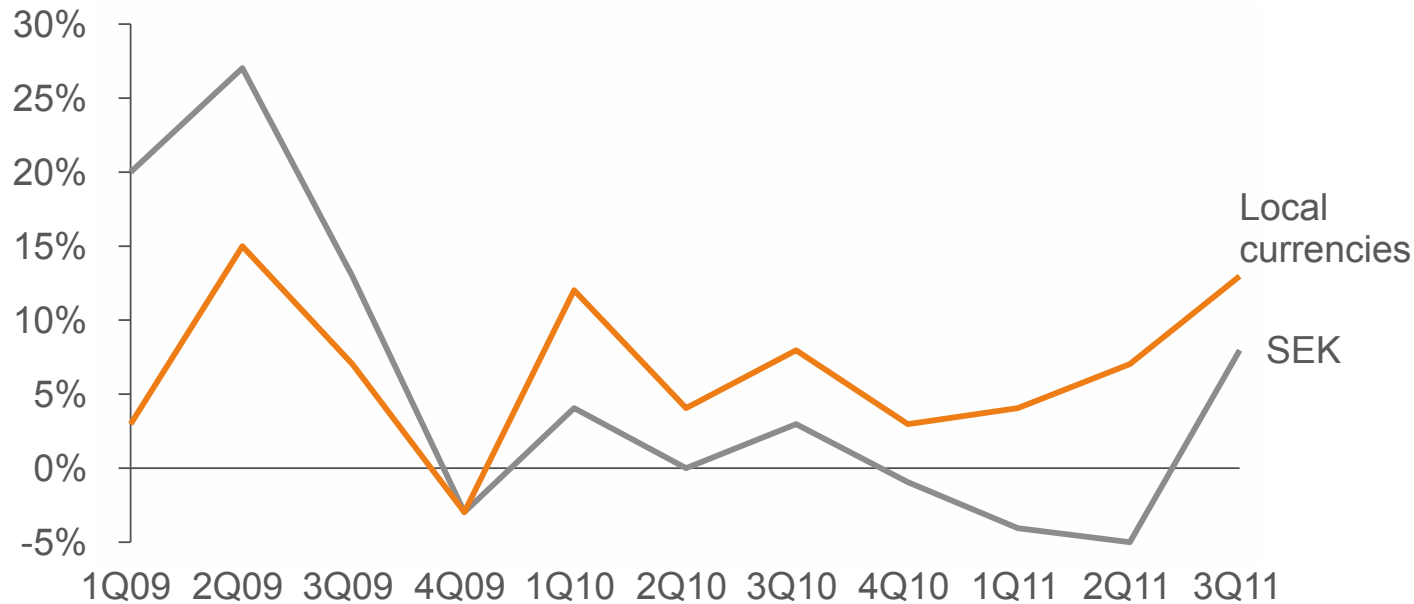
- Driven by continued high volumes of network modernization

> EBITA margin increased +3%-points QoQ

- Positively impacted by increased volumes and improved Network Rollout margins
- Continued loss in Network Rollout network modernization and finalization of 3G rollouts in India
- Impact from restructuring charges 1%-point in the quarter

GLOBAL SERVICES

YOY SALES GROWTH IN LOCAL CURRENCIES



› YoY sales growth in Global Services in seven consecutive quarters

- Economic slowdown had temporary impact on growth in 2009

› Stable growth

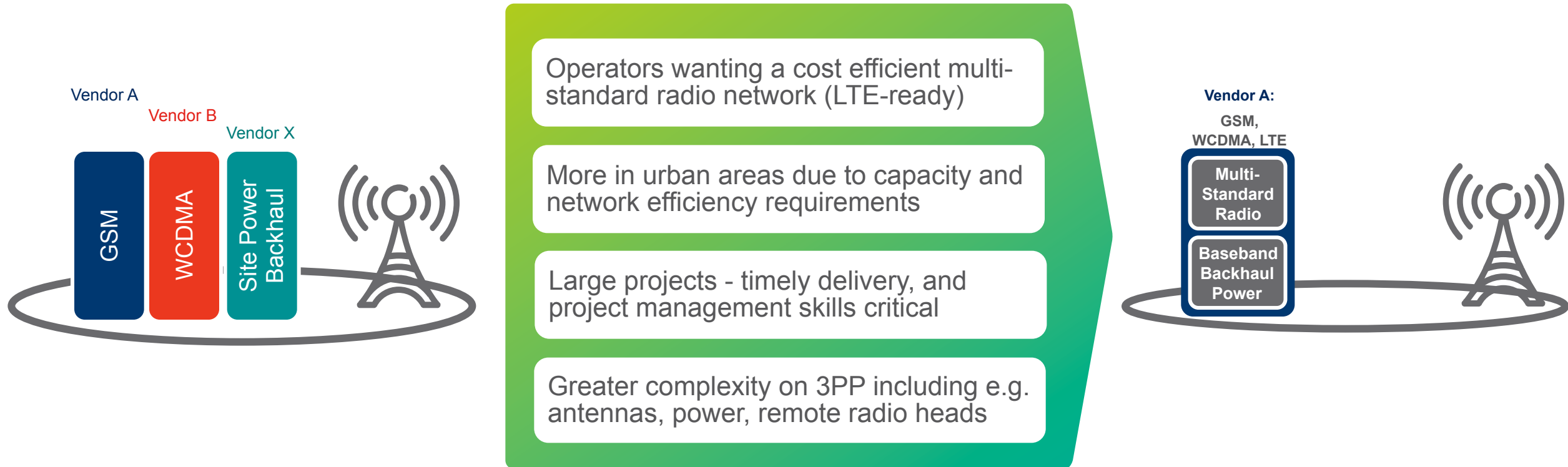
- About 2/3 of Professional Services revenues are recurring

Strong underlying services business



2 OUR SERVICES BUSINESS

NETWORK MODERNIZATION PROJECTS



European modernization project generally 18-24 months

NETWORK MODERNIZATION PROJECTS

BEFORE AND AFTER



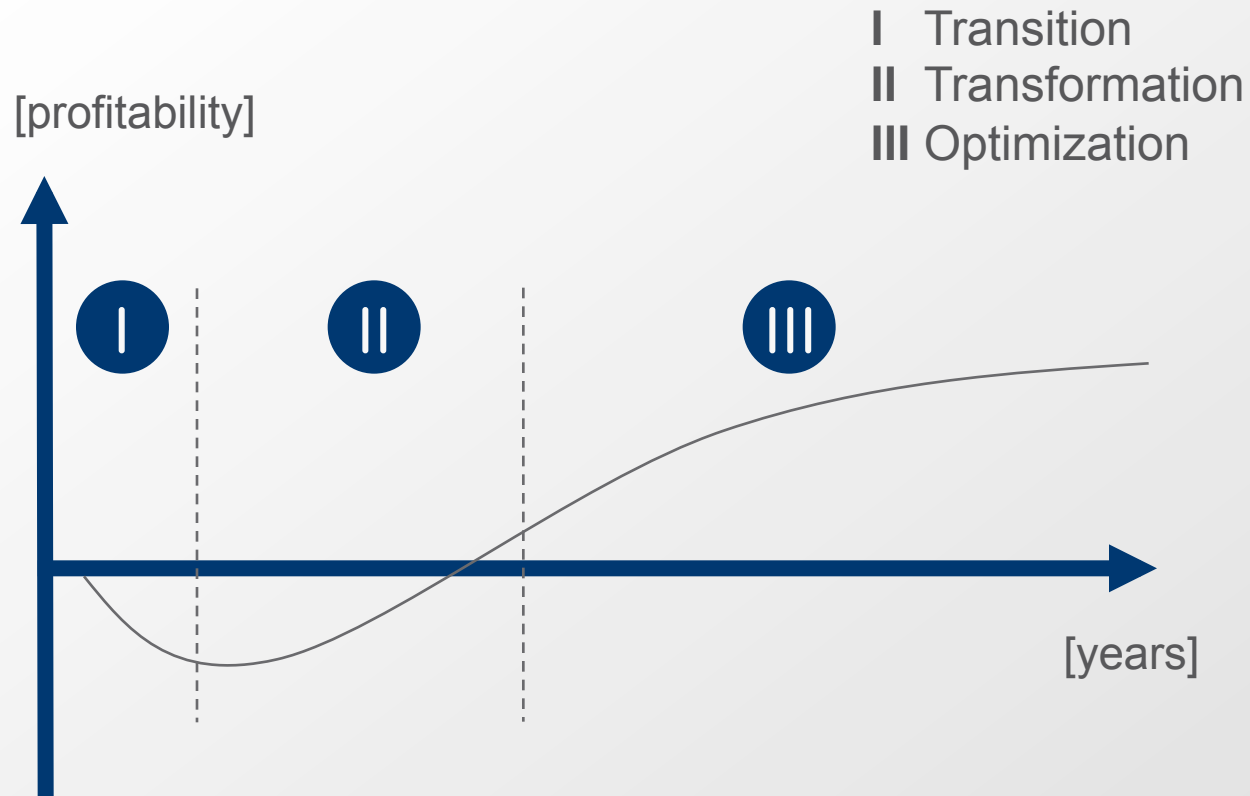
Before



After



MANAGED SERVICES



Example of a Managed Services deal

Characteristics

- Long term contracts, 5-7 years
- Contract split in fixed and variables (variable normally a smaller part)
- Invoicing based on KPIs and projects
- Multi-vendor capabilities
- Portfolio range from field services to IT

Our focus in a Managed Services deal

- Transition and Transformation project
 - Implement Tools/Methods/Process
 - Optimize global and local delivery
 - Governance
- Customer = Performance
Internal = Performance and Financials

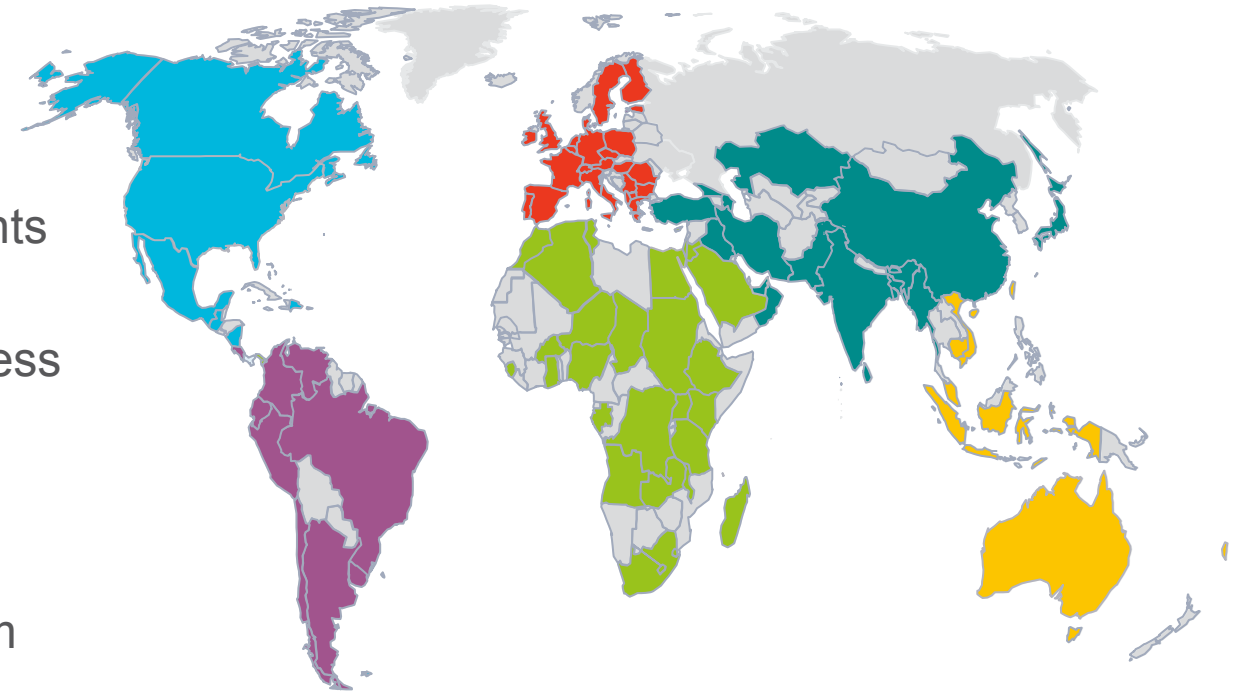
Volume and financial strength critical to grow in Managed Services

WORLD'S LARGEST NETWORK OPERATIONS PROVIDER

› Pioneer and leader in Managed Services

- More than 15 years of experience
- Supporting operators in 100 countries
- Managing operator networks with >850 m subs
- Delivering on >300 managed services commitments
- 20,000+ employees transferred from operators
- We defined the telecom Managed Services business

Ericsson publically announced Managed Services contracts, until August 2011



› Optimized global and local delivery

- Multi-vendor and multi-technology
- Industrialized Managed Services Delivery Platform
 - utilized by more than 20,000 users

Optimized for cost and quality - scalable to allow for growth

OSS/BSS & BUSINESS TRANSFORMATION MARKET

Operator challenge



End-user experience
– Network performance



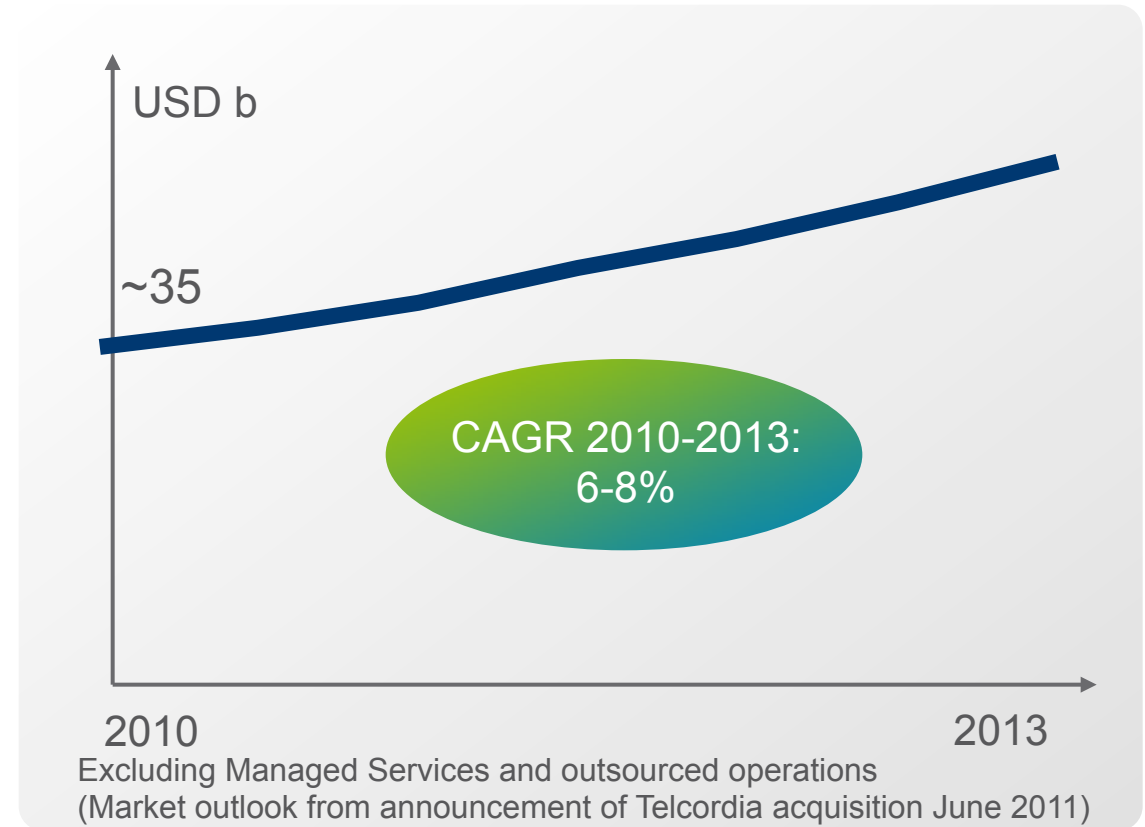
Business Innovation
– Generate more value



Business Efficiency
– Consolidation

Operators spend ~20% of total external spend on OSS/BSS and Business Transformation

Market size



Consulting and Systems Integration typically ~2/3 of an OSS/BSS transformation

CONSULTING & SYSTEMS INTEGRATION



Customers' business transformation

- › Based on Ericsson OSS/BSS-products
- › Based on third-party products

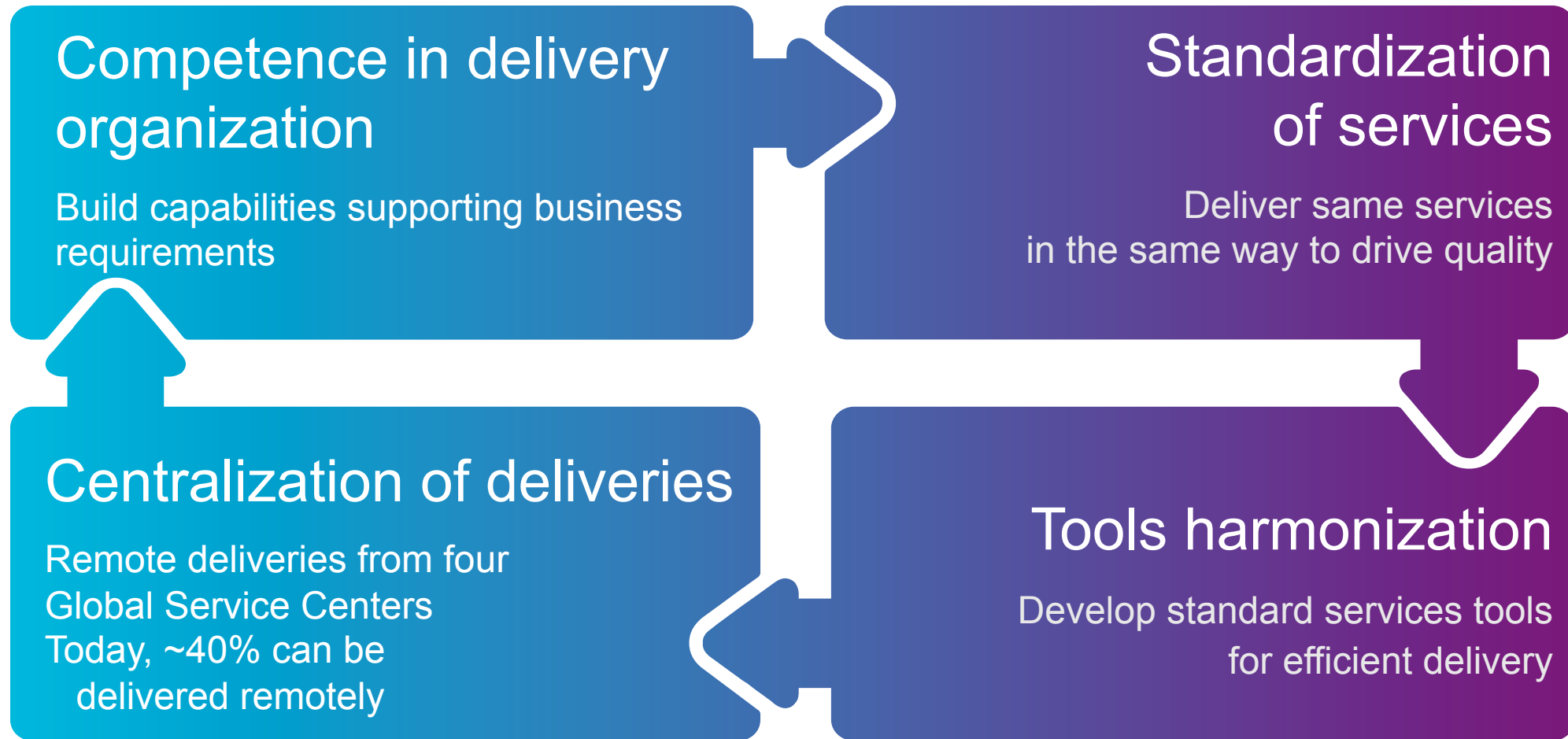
Competitive advantage

- › Strong execution capabilities combining business and technology skills
- › Global Scale
- › 12,000 Consulting & SI professionals
- › 1,300 projects/year (6-36 month projects)

Ericsson leads OSS/BSS and Business Transformation

3 EXTENDING OUR COMPETITIVE ADVANTAGE

DRIVERS FOR PROFITABILITY AND QUALITY



Continuously evolved service delivery model

GLOBAL DELIVERY AND LOCAL RELATIONSHIPS



Global Service Center



Regional Delivery

MEXICO

Global Service Center
Global Network Operations Center

- › **50,000+** Services professionals and **15,000** sourced
- › Supporting networks with **2 billion** subscribers
- › **850 million** subscribers in managed networks
- › **1,200** major deployment projects yearly
- › **12,000** Consulting & Systems Integration professionals
1,300 projects yearly
- › **1 billion USD** invested in processes, methods and tools
- › Service delivery experts speaking **100+ languages**

ROMANIA

Global Service Center
Global Network Operations Center

CHINA

Global Service Center

INDIA

Global Service Center
Global Network Operations Center

4 Global Service Centers, 10 Regional Centers, 180 countries

GLOBAL SERVICES KEY TAKEAWAYS

Market Trends

Mobile Broadband



New revenues &
cost competitiveness



Consolidation
& simplification



Big and growing Telecom Services market

Mobile Broadband, Managed Services & OSS/BSS

Ericsson pioneer, innovator and #1 in Telecom Services

Innovation, Competence and Cost Control

Strong underlying business - unique foundation to extend services leadership



ERICSSON