

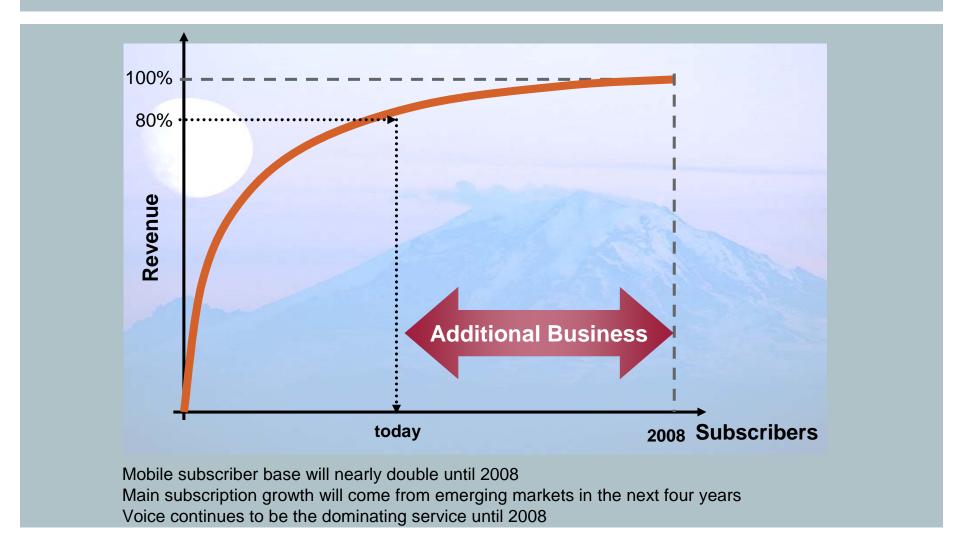
Profitable Growth in Emerging Markets

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Siemens mobile networks Moscow, September 2004

In emerging markets high subscriber growth is associated with low-ARPU segment





Operators in emerging markets are faced with a challenging situation on their path towards 3G

Strengths

- Open market
- Large potential for new subscriber segments

Opportunities

- Gain market share by differentiation (price, quality, features)
- New revenues from Low ARPU segment

Weaknesses

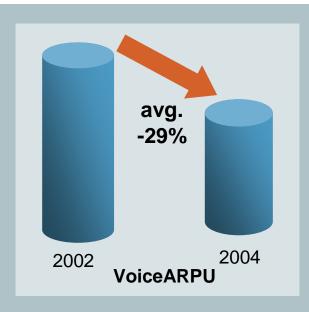
- Network rollout lags behind new subscriptions
- Instable network quality in certain regions / periods
- Decreasing voice ARPU

Threats

- Cash flow: expensive network vs. low ARPU
- Competitors and new players
- Subscriber churn



The voice ARPUs in emerging markets are decreasing significantly



| | 2002 | 2003 | 2004 | |
|------------|--------|--------|--------|------|
| Russia | 21,0 € | 13,0 € | 10,3 € | -51% |
| Ukraine | 16,5 € | 11,2 € | 10,2 € | -38% |
| Bulgaria | 20,6 € | 14,6 € | 12,8 € | -38% |
| Romania | 17,2 € | 14,3 € | 12,6 € | -27% |
| Poland | 21,2 € | 16,5 € | 16,2 € | -24% |
| Yugoslavia | 19,6 € | 16,2 € | 15,3 € | -22% |
| Croatia | 21,1 € | 19,5 € | 18,9 € | -10% |

Source: Siemens ICM Market Assessment Status: August 2004

Since 2002 the voice ARPUs in emerging markets are decreasing, e.g.

• Russia: -51%

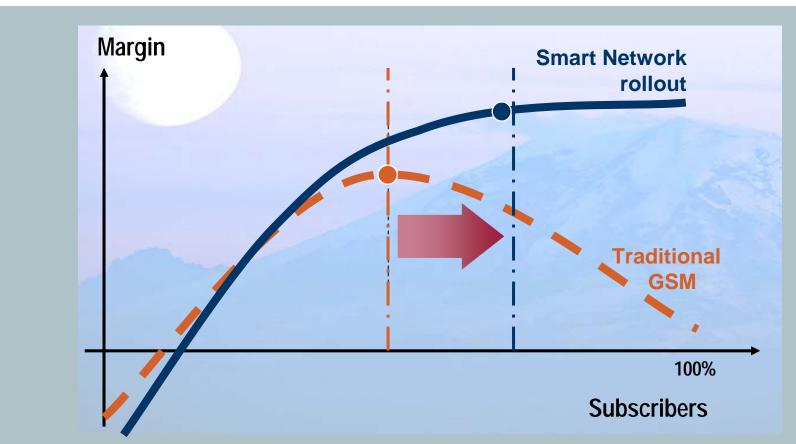
• Ukraine and Bulgaria: -38%

• Croatia -10%

Compared to that e.g. in United Kingdom there is hardly any further voice ARPU decrease (UK: -3%)



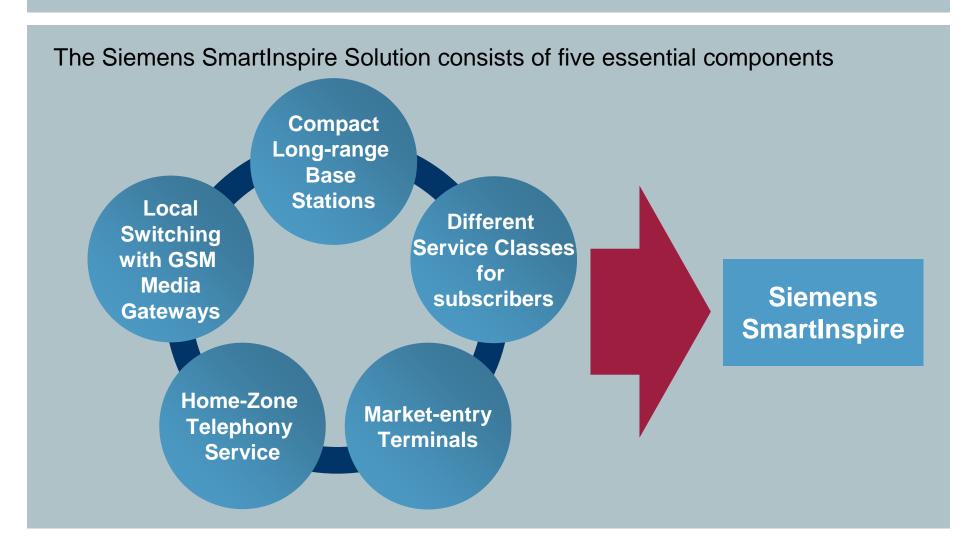
What can operators do to stay profitable with these low-ARPU subscribers?



Traditional GSM Network Rollout in emerging countries with low ARPU would lead to reduced profit A **smart network** rollout helps operators in emerging markets to increase revenues at profitable margins



One way for operators to stay profitable and maybe even increase their ARPU is to roll out a smart network



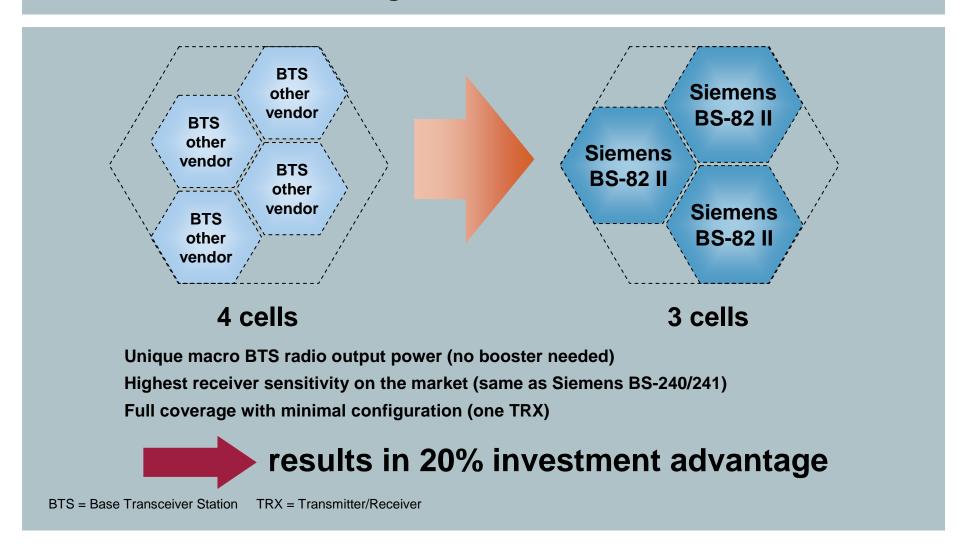


A smart network roll-out has advantages both for the operators and their customers

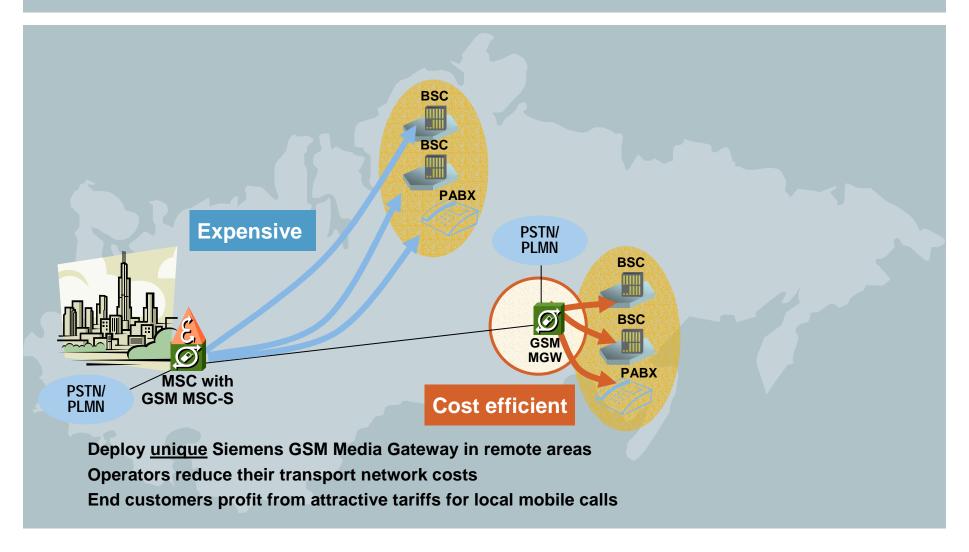
| Solution | Operator Benefits | End customer Benefits | |
|--|--|--|--|
| Compact, long-range Base stations | Reduced Investment and OPEX | GSM Coverage also in rural or remote areas | |
| Local Switching with GSM Media Gateways | Reduced transport network cost, reduced OPEX | Cheap local mobile calls | |
| Different Service Classes for subscribers | More revenue from premium and low APRU subscribers | Better voice quality for premium subscribers | |
| Home-Zone Telephony Service | Additional revenue from low ARPU segment | Attractive Home-Zone tariffs | |
| Market-entry Terminals | Reduced SACs, reduced handset subsidies | Affordable, attractive handsets | |



Best practice: 20% reduced investment due to high-performing Siemens BS-82 II in coverage driven areas

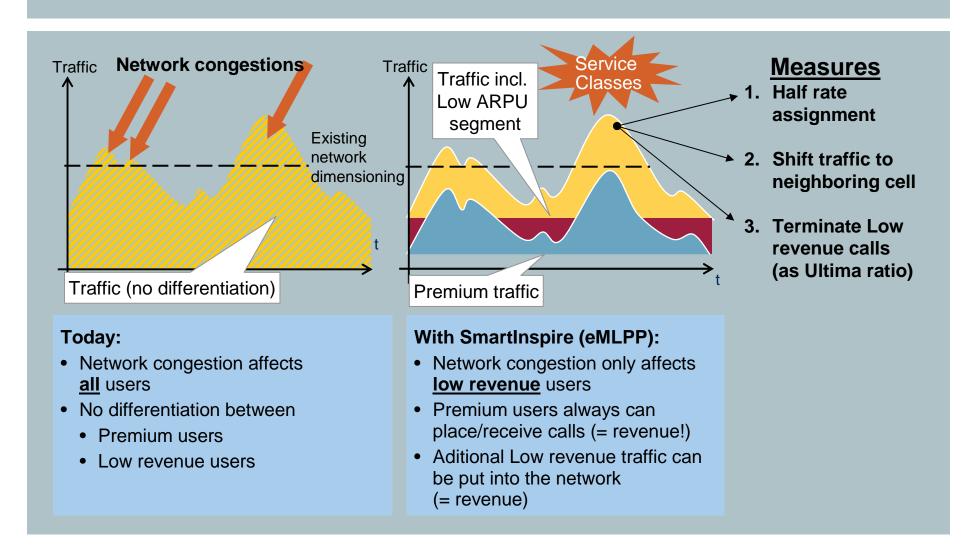


Best practice: 20% reduction of transmission cost by switching local traffic with Siemens GSM Media Gateways





Service Classes lead to an optimal use of network resources and thus to additional revenues



With a Home-Zone Telephony Service operators can address new low-ARPU segments

Add local coverage (e.g. single Siemens BS-82 II) to areas where

- no/ very limited fixed lines are available
 - e.g. rural, remote areas

Quick availability

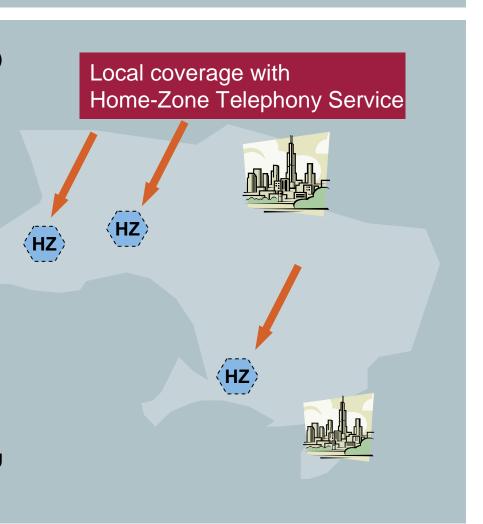
Almost no infrastructure needed

Launch Home-Zone Telephony Services

 by offering tariffs comparable to fixed line services

Restrict usage of mobile phones to local cell / area with "Home-Zone Telephony Service"

Get up to 5% additional revenues from low-ARPU Home-Zone Subscribers





Summary

The main subscription growth in emerging markets will be in the low-ARPU segment

Smart GSM network rollout will help operators to grow profitable within this new segment

These new solutions provide benefits for both operators and end customers

- Compact, long-range base stations
- GSM Media Gateways
- Different Service Classes for subscribers
- Home-Zone Telephony Service
- Market-entry terminals





Thank you for your Attention