### MTS Q2 2020 Results

# ACCELERATING DIGITAL

# **Cautionary statement**

Some of the information in this presentation may contain projections or other forward-looking statements regarding future events or the future financial performance of MTS, as defined in the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. You can identify forward looking statements by terms such as "expect," "believe," "anticipate," "estimate," "intend," "will," "could," "may" or "might," and the negative of such terms or other similar expressions. We wish to caution you that these statements are only predictions and that actual events or results may differ materially. We do not undertake or intend to update these statements to reflect events and circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events. We refer you to the documents MTS files from time to time with the U.S. Securities and Exchange Commission, specifically the Company's most recent Form 20-F. These documents contain and identify important factors, including those contained in the section captioned "Risk Factors" that could cause the actual results to differ materially from those contained in our projections or forward-looking statements, including, among others, the severity and duration of current economic and financial conditions, including volatility in interest and exchange rates, commodity and equity prices and the value of financial assets; the impact of Russian, U.S. and other foreign government programs to restore liquidity and stimulate national and global economies, our ability to maintain our current credit rating and the impact on our funding costs and competitive position if we do not do so, strategic actions, including acquisitions and dispositions and our success in integrating acquired businesses, potential fluctuations in quarterly results, our competitive environment, dependence on new service development and tariff structures, rapid technological and market acquisition strategy, risks associated with change, telecommunications infrastructure, governmental regulation of the telecommunications industries and other risks associated with operating in Russia and the CIS, volatility of stock price, financial risk management and future growth subject to risks.



# **Agenda**

OVERVIEW & STRATEGY

**Alexey Kornya** 

President & CEO

ECOSYSTEM UPDATE

**Slava Nikolaev** 

First VP for Customer Experience, Marketing, & Ecosystem Development

TELECOM & B2B UPDATE

**Inessa Galaktionova** 

First VP for Telecommunications

FINTECH UPDATE

**Ilya Filatov** 

VP for Financial Services and CEO, MTS Bank

FINANCE UPDATE

**Andrey Kamensky** 

**VP** for Finance



**Alexey Kornya** 

**President & CEO** 



# OVERVIEW & STRATEGY



**Alexey Kornya** 

**President & CEO** 



# Gaining clarity on COVID-19, recovery ongoing



- MTS retail network has resumed normal operations.
- Offices, stores equipped with PPE + sanitation protocols.
- Many office workers still remote, phased return in certain cases.



- Negative impact on international roaming revenue continues.
- Base line assumption relatively low international travel in H2.
- Potential for some compensation from long-distance calling amid higher domestic travel.



- Rapid global leap forward in digital service adoption.
- Accelerated retail shift toward ecommerce.
- Continue to strengthen offerings in fintech, media, and other digital services.

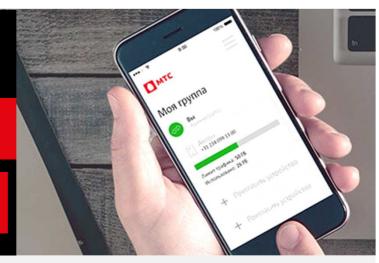


# Recent trends reaffirm our strategy







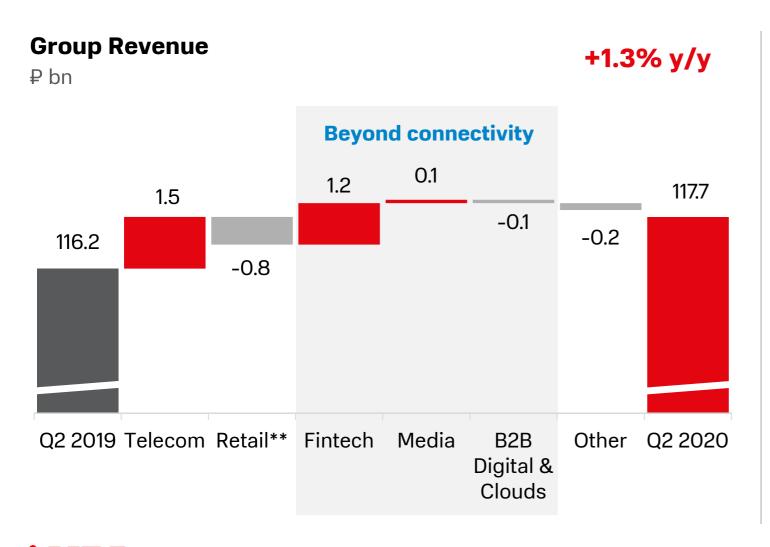


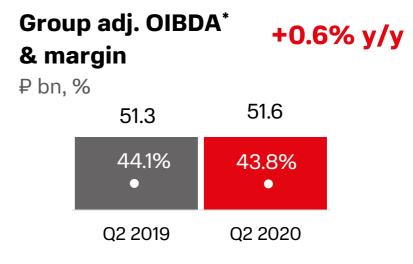
- 1 Invest in capacity & coverage
- Strengthen customer relationships (Convergence, B2B/G)
- Position for the future (IoT/5G)

- 1 Expand into adjacent segments (Fintech, Media, Clouds & Digital Solutions)
- 2 Build/scale digital ecosystem
- Nurture & leverage brand trust



# Delivered growth despite volatility & headwinds





#### Commentary

- Solid top-line performance in core telecom services and Fintech, while retail sales slowed amid the COVID-19 pandemic.
- Group adj. OIBDA ticked upwards, supported by core performance and a positive one-off, while also seeing a net negative impact from COVID-19-related factors at MTS Bank and in roaming and retail.

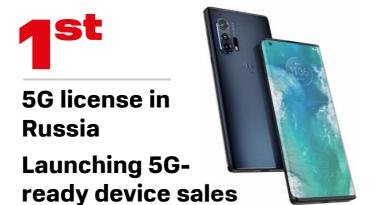


Adjusted OIBDA does not include a loss from impairment of non-current assets of RUB 0.9 bn for Q2 2020

\*Retail - RTC, wholly-owned subsidiary of MTS, handling all functions relating to MTS retail operations, including the purchase and sale of handsets and accessories and subscriber enrollment at MTS retail outlets.

# **Moving forward on all fronts**





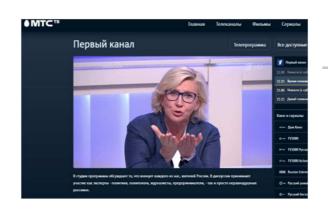




# ~10<sub>GB</sub>

Average monthly smartphone data consumption in Q2





### 1TV

Strategic partnership with Channel One, Russia's mostwatched TV network



# ECOSYSTEM UPDATE



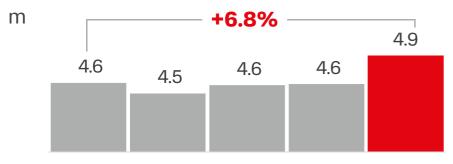
#### **Slava Nikolaev**

First VP for Customer Experience, Marketing, & Ecosystem Development



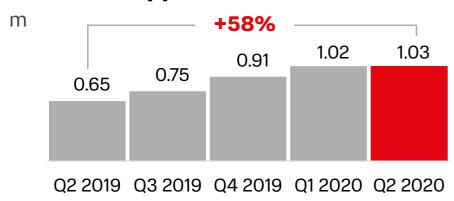
# Jump in TV viewership, steadily acquiring app users

#### Pay-TV users

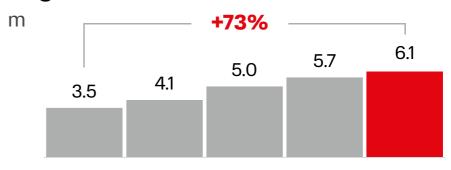


Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020

#### MTS Bank app active users

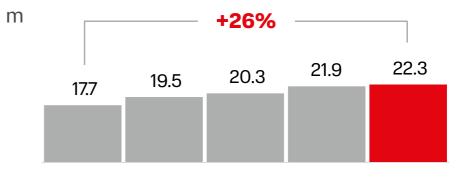


#### **Registered MTS Cashback users**



Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020

#### **MyMTS monthly active users (MAU)**



Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020



# Creating a compelling ecosystem value proposition



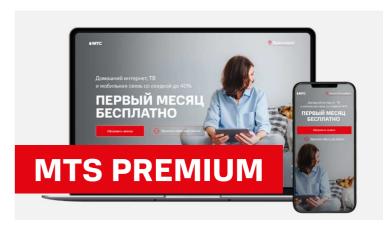


- World's most popular audio streaming subscription service.
- Exclusive offer of 6 months free for many MTS subscribers.
- Further demonstration of MTS as partner of choice for leading global players.



# **Expanding MTS video** content & marketing

- Recent agreements significantly expand library of in-demand titles on MTS TV.
- Projects for exclusive content in progress, future platform magnet.
- Nationwide advertising campaign underway.



# MTS Premium ecosystem subscription

- ₽199/month, free for high-revenue customers (₽1,500+/month).
- Combines exclusive offers & services from across MTS:

#### CONNECTIVITY

- +5GB mobile data
- Free spam call blocking
- Discounts on other services

#### CONTENT

MTS TV subscription

#### **BANKING**

Exclusive rates

#### SHOPPING

Special offers

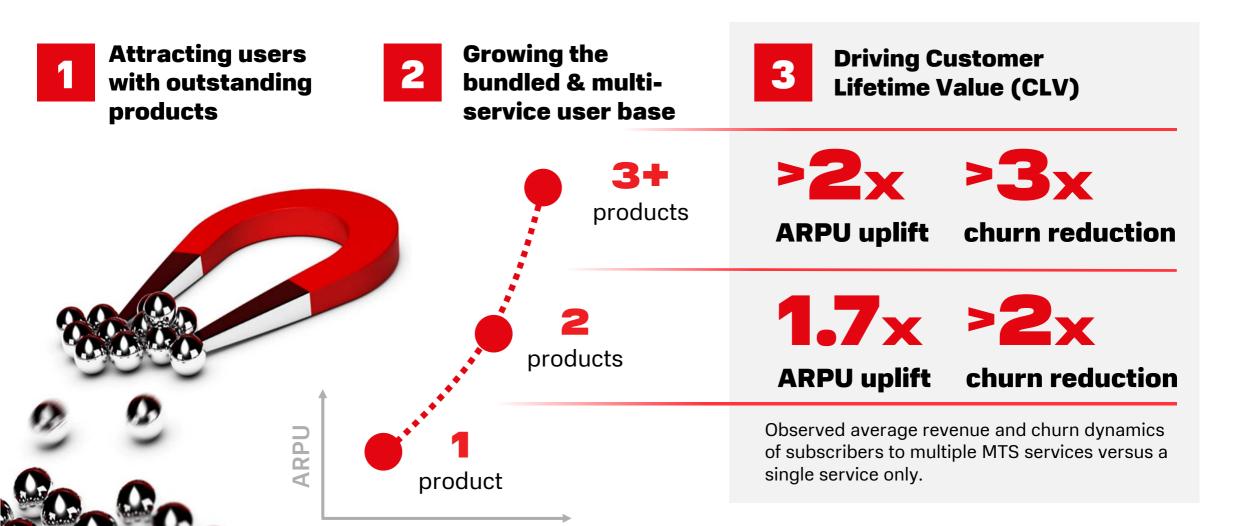
#### **SUPPORT**

Dedicated hotline



# **Building momentum toward ecosystem success**

Lifetime



# TELECOM UPDATE



### **Inessa Galaktionova**

First VP for Telecommunications



# Agile adaptation to better meet customer needs



- Nearly all MTS stores were operating normally by Q3.
- Driving growth in online SIM sales & self-registration.
- Launched new online channel partners (Ozon, Wildberries).
- Growing brick-and-mortar partnerships (e.g. Detsky Mir).



- Focus on personalized CRM leveraging Big Data analytics.
- Significant drop in churn in Q2.
- Supported customers impacted by COVID-19 in Q2 with zerocost services:

#### VOICE

- Free calls to airlines and gov't hotlines
- Free inbound calls for zero balance accounts
- Free mental health hotline

#### DATA

- Free telemedicine consultations
- Free traffic to gov't sites
- Free traffic to educational sites



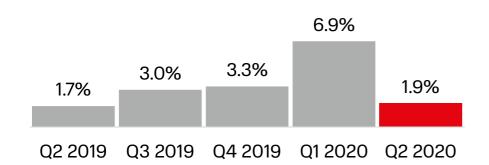
- Significant quarterly jump in our subscriber base, as well as lower churn.
- Continue to cement relationships through FMC.
- Rolled out IP TV based on unified technical backend in Moscow and 10+ large Russian cities.



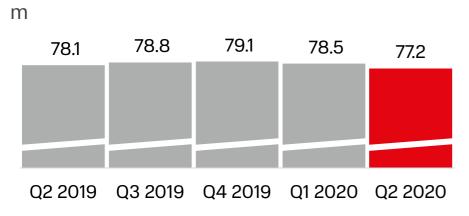
# Resilient core standing firm against headwinds

#### **Mobile service revenue growth\***

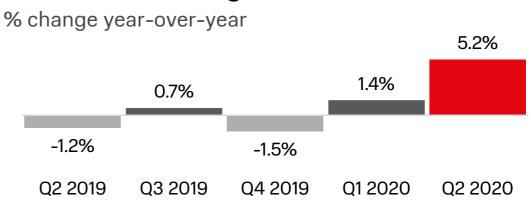
% change year-over-year



#### 3M mobile subscribers\*

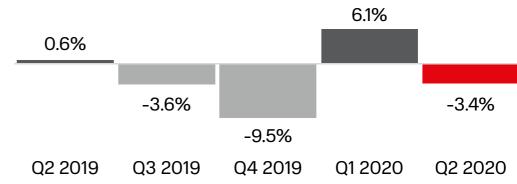


#### **Fixed-line revenue growth\***



#### Sales of handsets & accessories\*

% change year-over-year

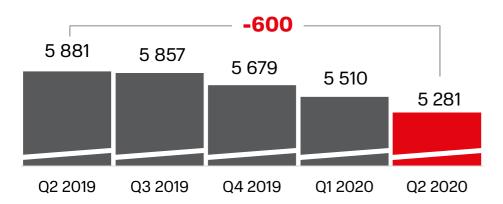




# Forging ahead on retail optimization & transformation

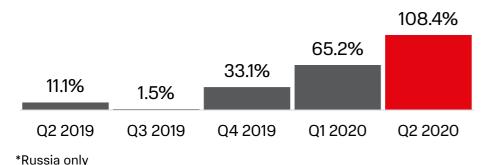
#### MTS store count\*

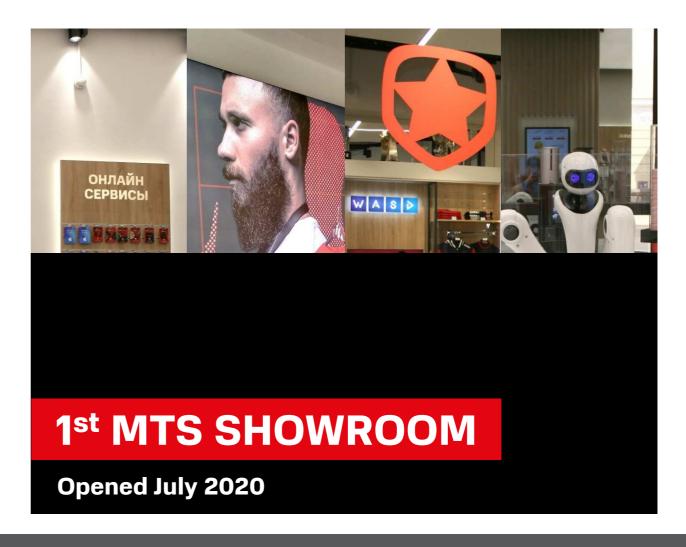
# of owned/franchised outlets



#### Online retail sales growth\*

(% change year-over-year)







# Capturing the increased B2B appetite for digitalization



revenue growth y/y Customers +50% y/y





New contracts with large B2B/G enterprise clients





+30%

Internet of Things revenue y/y

(smart connectivity & vertical solutions)



+67%

MTS Marketer revenue y/y

**Customers +25%** 

# FINTECH UPDATE

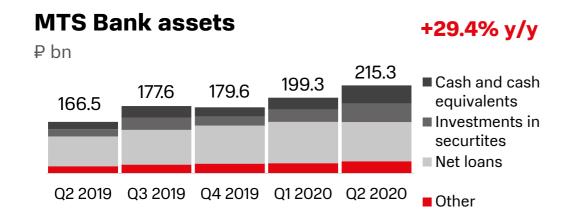


### **Ilya Filatov**

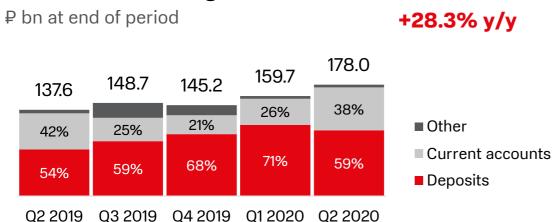
VP for Financial Services CEO, MTS Bank



# Loan issuance slowdown, environment stabilizing

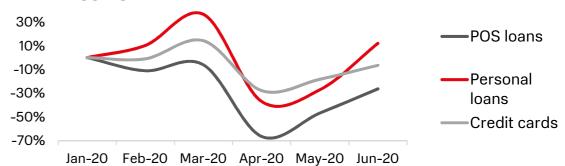


#### **MTS Bank funding**



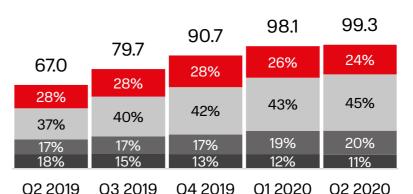
#### Total monthly loans issued by Russian banks\*

Market aggregate of licensed banks in Russia, Jan-20 baseline



#### Retail Ioan breakdown

₽ bn at end of period



+48.1% y/y

POS

Personal loans

■ Credit cards

■ Mortgage loans and other



\*Source: Frank RG and MTS Bank data

# Navigating challenges, long-term ambitions intact

%

#### **MTS Bank gross loans**



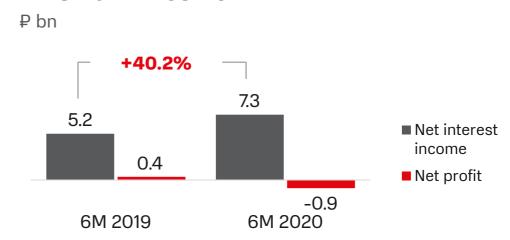
#### **Segment breakdown**

% of gross loans



### \*Source: MTS Bank IFRS financials, Q2 2020 data calculated by MTS

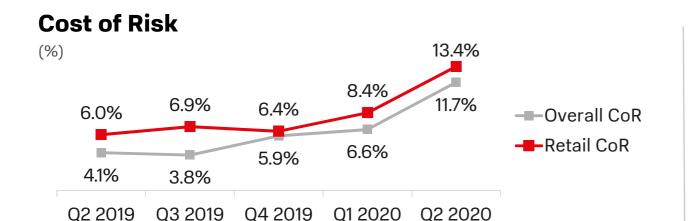
#### **MTS Bank income**

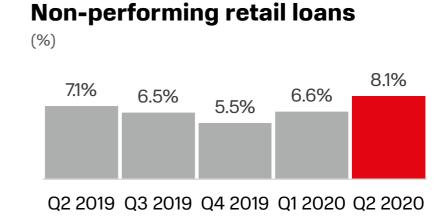


#### MTS Bank return on equity\*

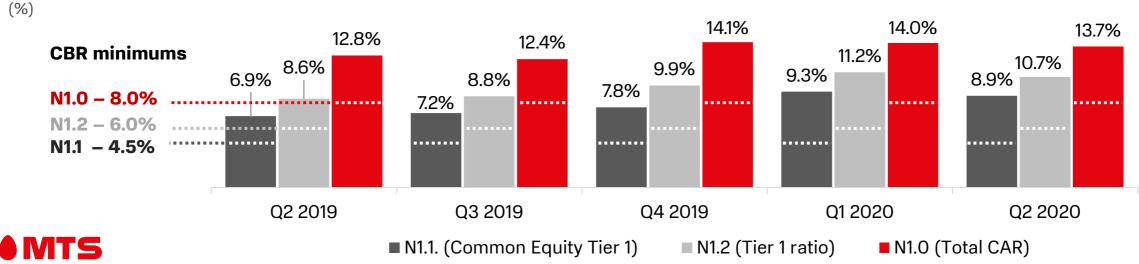
7.9% 7.6% 4.7% -6.0% O2 2019 O3 2019 O4 2019 O1 2020 O2 2020

# Managing risk with healthy safety margins





#### Capital adequacy ratios (Basel III)





# FINANCIAL UPDATE

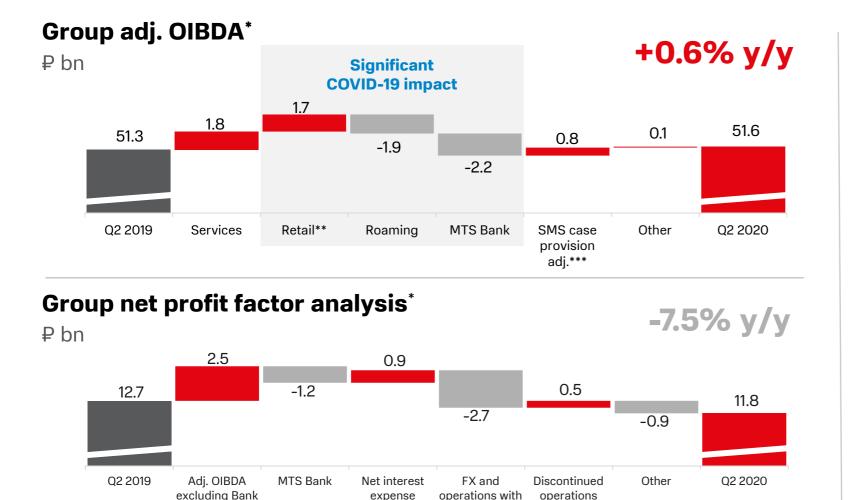


**Andrey Kamensky** 

**VP** for Finance



# Solid underlying performance, COVID-19/other impacts



- Group adj. OIBDA was negatively impacted by COVID-19-related factors, including sharply lower international roaming and provisioning of loan impairments at MTS Bank.
- At the same time, Group adi. OIBDA was supported by core services as well as OPEX savings from lower retail costs, including due to temporary store closures amid the COVID-19 pandemic.
- Net profit was supported by solid core business performance and lower net interest expense, as well as disc'd operations.
- Negative impacts were seen from MTS Bank as well as FX effects / operations with derivatives and other factors.



<sup>\*</sup>Adjusted OIBDA does not include a loss from impairment of non-current assets of RUB 0.9 bn for Q2 2020. Totals may add up differently due to rounding.

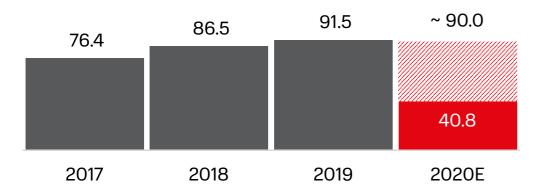
derivatives

<sup>\*\*</sup>Retail - RTC, wholly-owned subsidiary of MTS, handling all functions relating to MTS retail operations, including the purchase and sale of handsets and accessories and subscriber enrollment at MTS retail outlets.

# Sustained investment & robust cash generation

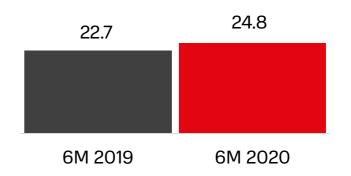
#### **Group Cash CAPEX**

₽ bn



	6M 2020		6M 2019	
	Cash Capex (RUB bn)	Cash Capex/ Sales (%)	Cash Capex (RUB bn)	Cash Capex/ Sales (%)
Russia	40.1	17.1%	35.1	15.6%
Armenia**	0.7	19.6%	0.3	9.2%
Group**	40.8	17.2%	39.3	n/a





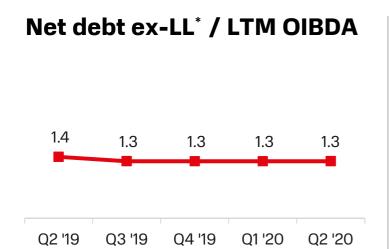
In H1 2020, Group free cash flow increased RUB 2.1 bn year-over-year, reflecting a low base from relatively higher tax payments in H1 2019, which was partially offset by negative WC dynamics in comparison with H1 2019

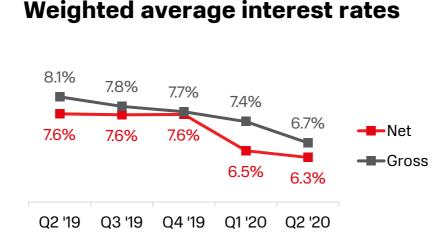


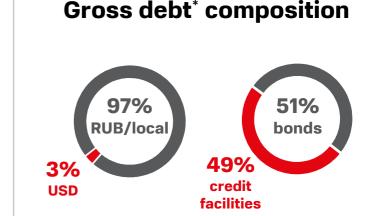
<sup>\*</sup>Free cash flow excluding SEC/DOJ payment in Q1 2019

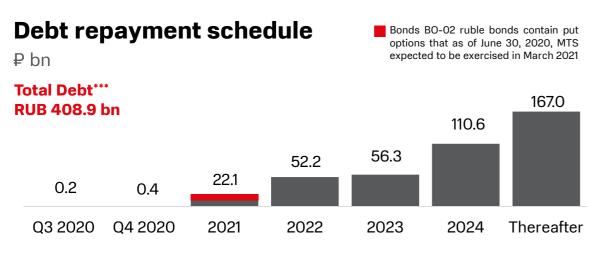
<sup>\*</sup> Excluding costs of RUB 0.02 bln related to the purchase of 4G licenses in Armenia in H1 2019

# Stable leverage, decreasing cost of debt













\*Excluding IFRS lease liabilities

<sup>\*\*</sup>Including FOREX hedging in the amount of USD 300.0m as of June 30, 2020, totals may add up differently due to rounding

# WRAP-UP

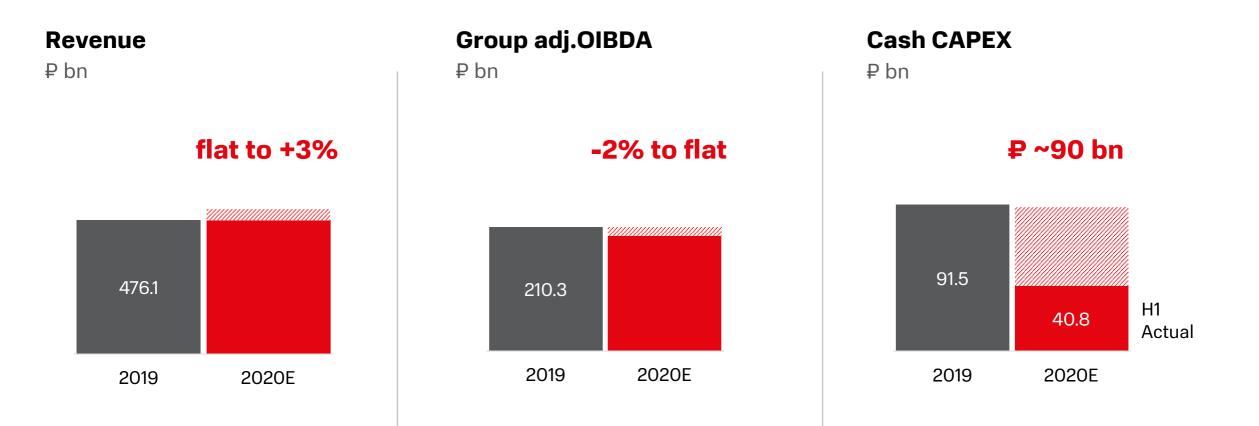


**Alexey Kornya** 

**President & CEO** 



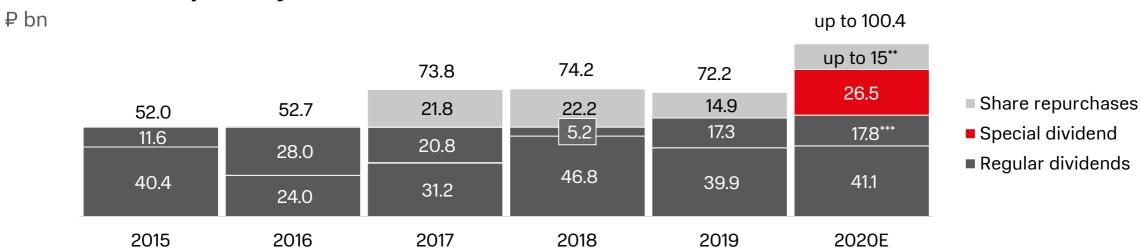
# Prudent full-year outlook from Q1, reaffirming guidance\*





## Record year for shareholder returns

#### Total dividends plus buybacks\*



#### Per ordinary share

₽ 7.5 0.4 10.9 11.1 7.6 13.25 25.2 26.0 26.0 26.0 28.66 29.50\*\*\* 2015 2016 2017 2018 2020E 2019



<sup>\*</sup>Totals may add up differently due to rounding.

<sup>\*\*</sup> Share repurchase plan announced on March 31, 2020 of up to RUB 15 bn through year-end 2020.

<sup>\*\*\*</sup> Semi-annual dividend recommended by the Board of Directors subject to EGM approval on Sept. 7, 2020.

# Q&A







## **Country performance breakdown**



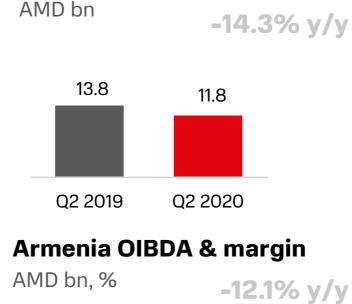


#### Russia adj OIBDA & margin

+0.3% y/y

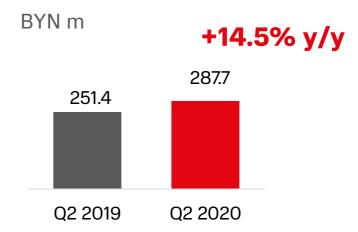


#### Armenia revenue

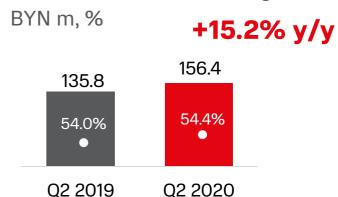


# 6.8 6.0 49.2% 50.5% Q2 2019 Q2 2020

#### **Belarus revenue\***



#### Belarus OIBDA & margin\*







### **MTS Investor Relations**



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