

RealNetworks

Driving scale through bundling: Strategies for delivering mobile entertainment

St. Petersburg November 2009 Ivar van Dijk (ivandijk@real.com)



Introduction to RealNetworks



RealNetworks' mission







To *deliver* digital entertainment wherever and whenever consumers want it.







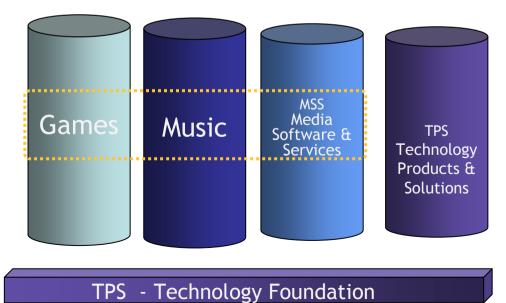
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RealNetworks at a Glance

- Revenue: 2008 \$604.2M
- Adjusted EBITDA: 2008 \$60.7M
- Strong balance sheet: \$ 376M Cash & ST Inv. 6/30/09
- Four Lines of Business:

TPS Technology Products & Solution

Consumer Services





TPS: Mobile Products & Services

Music	Personalization	Messaging	Video
Music	Ringback Tone	Messaging Services	Video Services
On-Demand	Services Suite	SMS Interoperability	ASP VOD
			Real Broadcast Network
Full track download •A la carte & AYCE •PCs and mobile devices	Ringback Tones (RBT) Multimedia RBT Ringtones	Messaging Products WAP/Messaging Gateway Push Service Platform	Video Products Mobile Producer Mobile Server

- Enable mobile providers and media companies to deliver digital entertainment
- Our most global business includes U.S., Korea, India, Europe
- 950M addressable subs, 36M subs under management

RBT by Real: Global Footprint (Q3)

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Music by Real: Global Footprint (Q3)

Services made available to over 243,6 Million mobile subscribers worldwide

Full track music downloads 8,7 Million

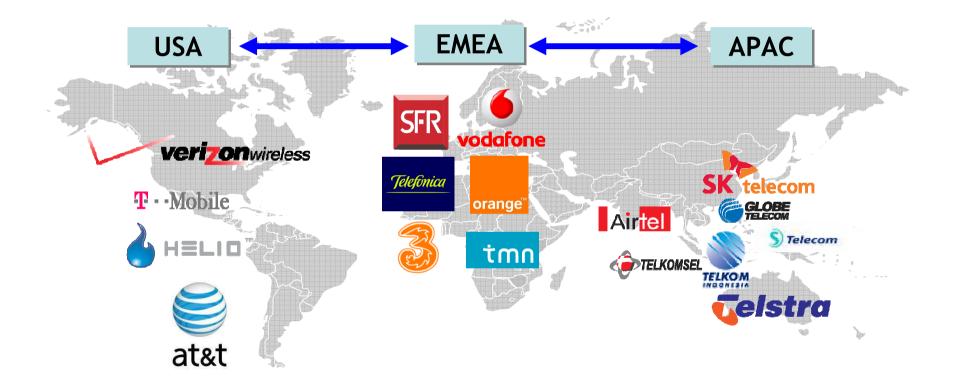
eployed in 13 communications service providers

Deployed in 12 countries

244



Global Partners





Convergence and Bundling





<u>Multiple Silos = Poor Customer Experience</u>

Legacy of multiple storefronts hinders discovery process



Simplify to a unified experience for all content types, whether on PC or Mobile storefronts



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The Opportunity

Inefficient Operations

Managing multiple content providers, systems, vendors, storefronts and interfaces

Missed Revenue

Search, discovery, and purchase processes are too complicated

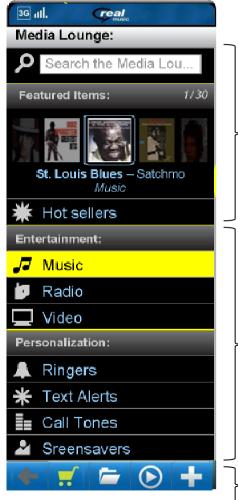
Marketing Obstacles

Difficult to bundle, cross- and up-sell content, formats, media





Unified Storefront - Home Page



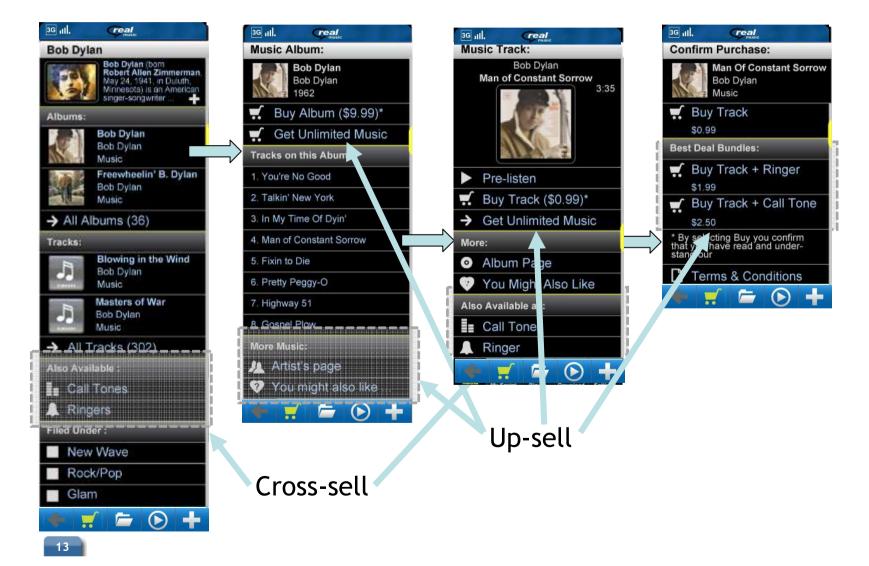
- Converged Browse & Search

Browse by Content Type

Primary Navigation bar



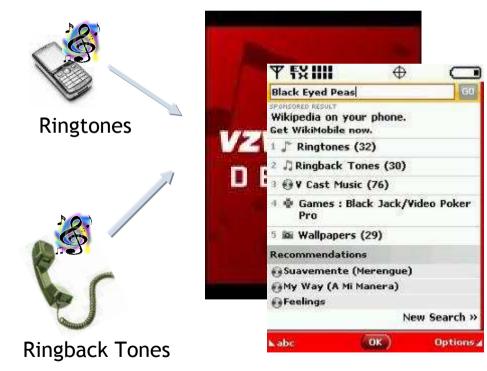
Music Purchase and Merchandising

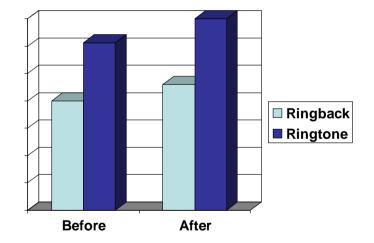




Convergence Proof Point

RealNetworks already introduced convergence in **2006** ^(a) Verizon with the VZW Tones Deluxe downloadable BREW application Immediate and significant sustained uplift in revenue from both services after release of converged application





Bundling and upsell Examples

- A La Carte Store with single track purchase, track bundles (10, 15, 20 etc), PC & Mobile, dual delivery
- Unlimited PC Download Store with DRM Protection for DSL Subscribers - free with one genre, up-sell to all genres as add-on
- Ad-Supported Free Limited Radio Streaming (no skipping, limited skipping) with up-sell to On-Demand Streaming
- Tariff bundled Sub-Site with unlimited DRM Protected downloads from one or more Major Labels
- Customer Loyalty Programme Sub-Site with monthly update eg. 500 track selection for DRM-Free download
- Music Event Promotion Mini-Site with selected artists at rebate (eg. All artists 10% off during the month of the event)

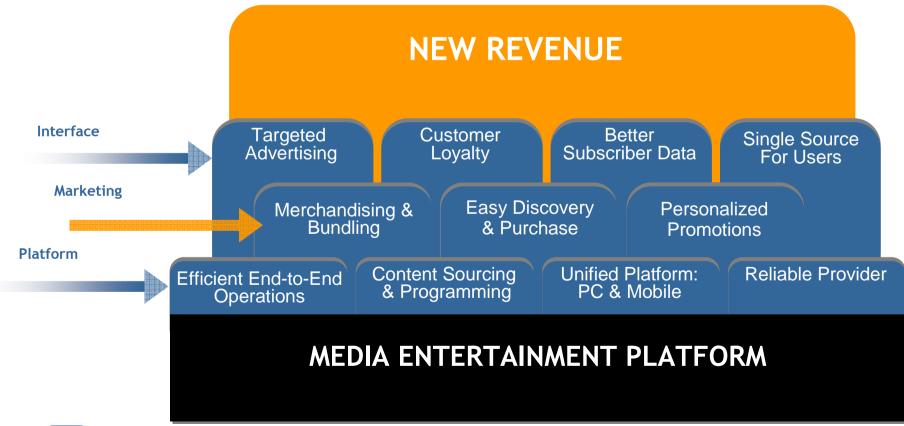


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Customers Want Simplicity

Real Media Entertainment Platform helps operators build a strong foundation as subscribers' single source for mobile entertainment





Thank You!

спасибо!

